

Sept. 21st 11 am EDT

# Relief and Development Coherence:

## Implementation for Refugee and Host Community Resilience

<https://coherence4rd.com/>



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# Relief and Development Coherence (RDC)

Enhance the **self-reliance** of refugees, forced migrants, and their host communities through coordinated humanitarian and development programs.

- Also known as the Humanitarian Development Nexus
- The Global Compact for Refugees (GCR) and the Global Compact for Migration
- The Comprehensive Refugee Response Framework (CRRF)
- The Sustainable Development Goals (SDGs)



# Why Measure?



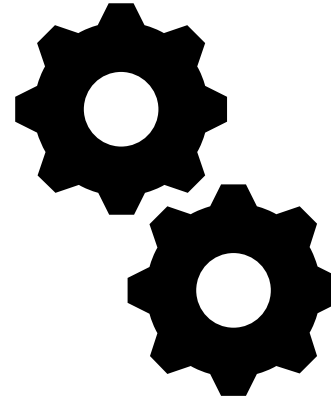
## Surfacing

Visibility of ongoing Relief and Development Coherence activity



## Analyze

Analyze progress towards Relief and Development Coherence



## Fostering

Identify ways for organizations to engage in or further Relief and Development Coherence activity and develop a common language for RDC

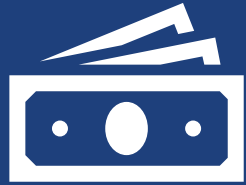
# Today's agenda

- Present general information on Relief and Development Coherence measurement efforts
- Introduce a typology of Relief and Development Coherence programs
- Introduce the RDC Toolkits
- Hear from Julian about the UNHCR evaluation
- Hear from Natalie about potential use of the RDC Toolkits by HIAS

# Many related efforts

1. [World Bank Refugee Policy Review Framework \(RPRF\)](#) – policy oriented host country analysis conducted by WBG+UNHCR+host country
2. [UNHCR Evaluation of Humanitarian and Development Cooperation](#) – an evaluation likely to result in measures for individual units
3. [Poverty Alleviation Coalition \(PAC\)](#) – an umbrella organization facilitating graduation program interventions and gathering some data across multiple countries
4. [Refugee Self-Reliance Index \(SRI\)](#) – A framework for measuring longitudinal impact of all interventions on a refugee household
5. [Relief and Development Coherence Toolkits \(RDC\)](#) – (us!) tools for assessing context and organizational approach to RDC across multiple levels

# WHO, WHAT, WHERE Measures?



Donors



Inter-Governmental Organizations



Host Country Governments



(I)NGOs



Local Orgs

# Our research approach

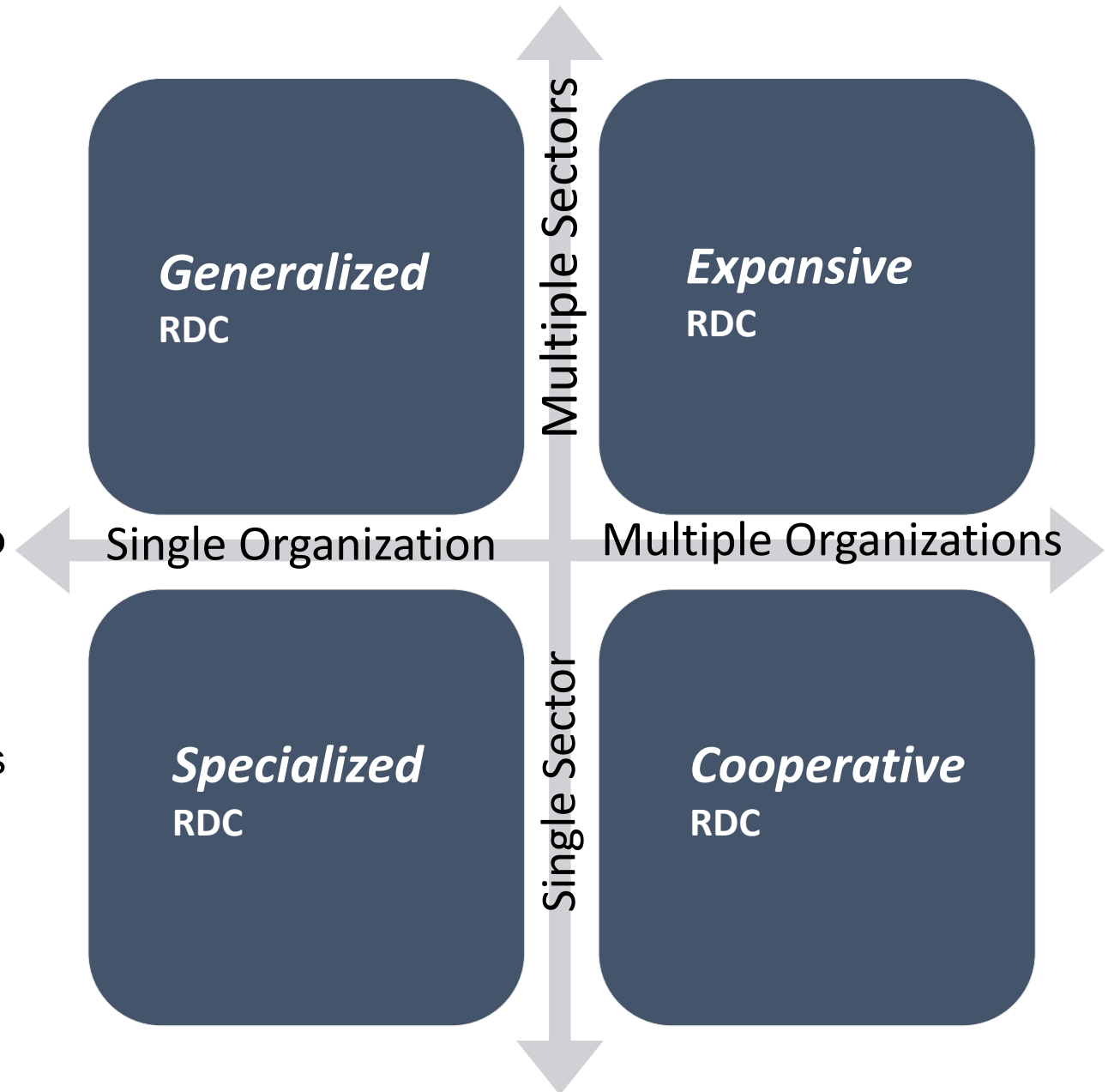
- **Goal:** Generate a comprehensive, ‘light,’ and flexible tool for measuring RDC
- **Case study countries:** Uganda & Ecuador
- **Policy analyses** (desk research on 66 national and organizational policy documents)
  - Identify donor, national, regional, and organizational policies facilitating (or hindering) Relief and Development Coherence
- **Interviews** (with 26 organizations)
  - Identify examples of Relief and Development Coherence programs, their contexts, achievements, challenges
  - Gather perceptions of RDC, its challenges and possibilities
- **Development and Testing** (with 6 organizations)
  - **The typology**
  - **The toolkits – Assessment and Fostering**

# Typology of Relief and Development Coherence (RDC) Programs:

Operational typology reflects how Relief and Development Coherence is being implemented today.

**Establishes a common language for referring to many different forms of RDC activities**

In all quadrants, programs involve both migrants and host communities





# Our approach towards measuring RDC

**Implementation** (General goal-based metrics)

**Pros** – aligned with general RDC goals; ease of measurement (1's and 0's)

**Cons** – less granular; differing interpretations; challenge of rolling up measures



**Inputs** (funding)

**Pros** – possible ease of implementation

**Cons** – not necessarily aligned with goals

**Outcomes** (self-reliance)

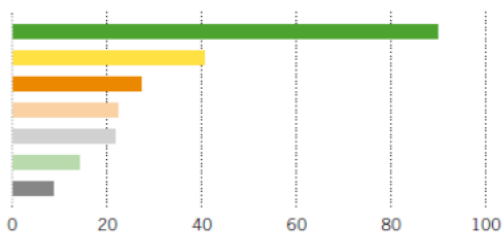
**Pros** – aligned with goals

**Cons** – very granular; differ by sector, program, context; time consuming;

## BY SECTOR

(in millions of EUR)

■ Humanitarian aid ■ Agriculture and environment  
■ Economic development ■ Other ■ Water, sanitation, and hygiene  
■ Nutrition ■ Civil society, empowerment



# Assessment Toolkits: Goals and Metrics



## Feasibility Assessment



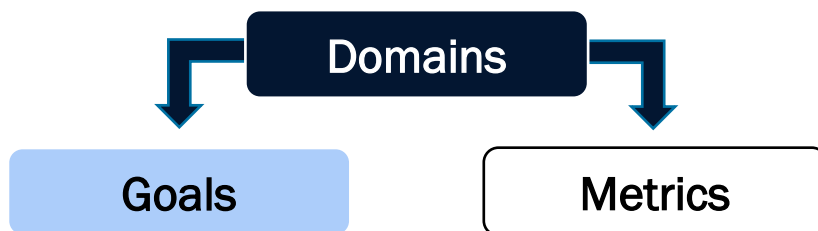
## Policy Assessment



## Strategic Assessment



## Operational Assessment



### Feasibility Goals and Metrics

- **Economy and Aid Dependency**
- **Governance**
- **Local Capacities** for Collaboration and Innovation
- **Social Cohesion** in the Host Country

### Policy Goals and Metrics

- **Enhanced International** support to facilitate durable solutions and sustainable outcomes.
- **Enhanced national capacities** and legal frameworks within host countries.

### Strategic Goals and Metrics

- **Regional coordination** across I/NGOs and host country governments for relief and development coherence
- **National coordination** across national authorities and international stakeholders.
- **Donors Responsibility** to achieve shared objectives on coherence activities.

### Operational Goals and Metrics

- **Managing Specialized and Generalized Coherence**
- **Managing Cooperative and Expansive Coherence**
- **Relief and Development Coherence Data Practices**

# Assessment Toolkits: Scoring Sheets

Relief and Development Coherence Assessment Toolkit									
Scoring Sheet		Sep-21	Contact Doctoral Researcher Nasim Motalebi nmotalebi@psu.edu or Dr. Carleen Mairland at cmairland.ist.psu.edu for questions or inquiries						
Assessment Level: Operational Assessment Goals and Metrics-Expansive									
#	Domain	#	Goals	#	Metrics	Recommended Data Source	Data Entry Source	Score 0=No, 1=Yes	Comment
1	Managing Specialized and Generalized Coherence	1.1	Internally integrated programming: Internal mechanisms exist for joint response to forcibly displaced populations and host communities.		Which type of coherence activity does your organization most often undertake?	[see handbook for discussion of typology]			
				1	Intra-sectoral coordination mechanisms exist for joint programming for forcibly displaced populations and host communities (e.g. joint needs assessment, joint skill development, etc.). [Specialized Coherence]	Organizations should internally identify applicability and existence of activity for this metric			
				2	Inter-sectoral coordination mechanisms exist to integrate humanitarian and development response programs. [Generalized Coherence]	Organizations should internally identify applicability and existence of activity for this metric			
2	Managing Cooperative and Expansive Coherence	2.1	Leveraging local resources at the onset of crises: Setting the building blocks for long-term solutions to forced displacement crises.	3	[Onset of crises] Mechanisms are in place to connect organizations new to the crisis context (with short to mid-term solutions) to established organizations conducting long-term programming.	Organizations should internally identify applicability and existence of activity for this metric			
				4	[Onset of crises] Local community networks and capacities are identified to implement emergency business models (e.g., sourcing of the materials for emergency).	Organizations should internally identify applicability and existence of activity for this metric			
				5	New opportunities for socio-economic inclusion of forced migrants are pursued by joining forces with local communities. [For example, some Ecuadorian communities needed more masks at the onset of COVID. COOPI used this need as an opportunity to create a job market for Venezuelans.]	Organizations should internally identify applicability and existence of activity for this metric			
				6	New opportunities for socio-economic	Organizations should internally			

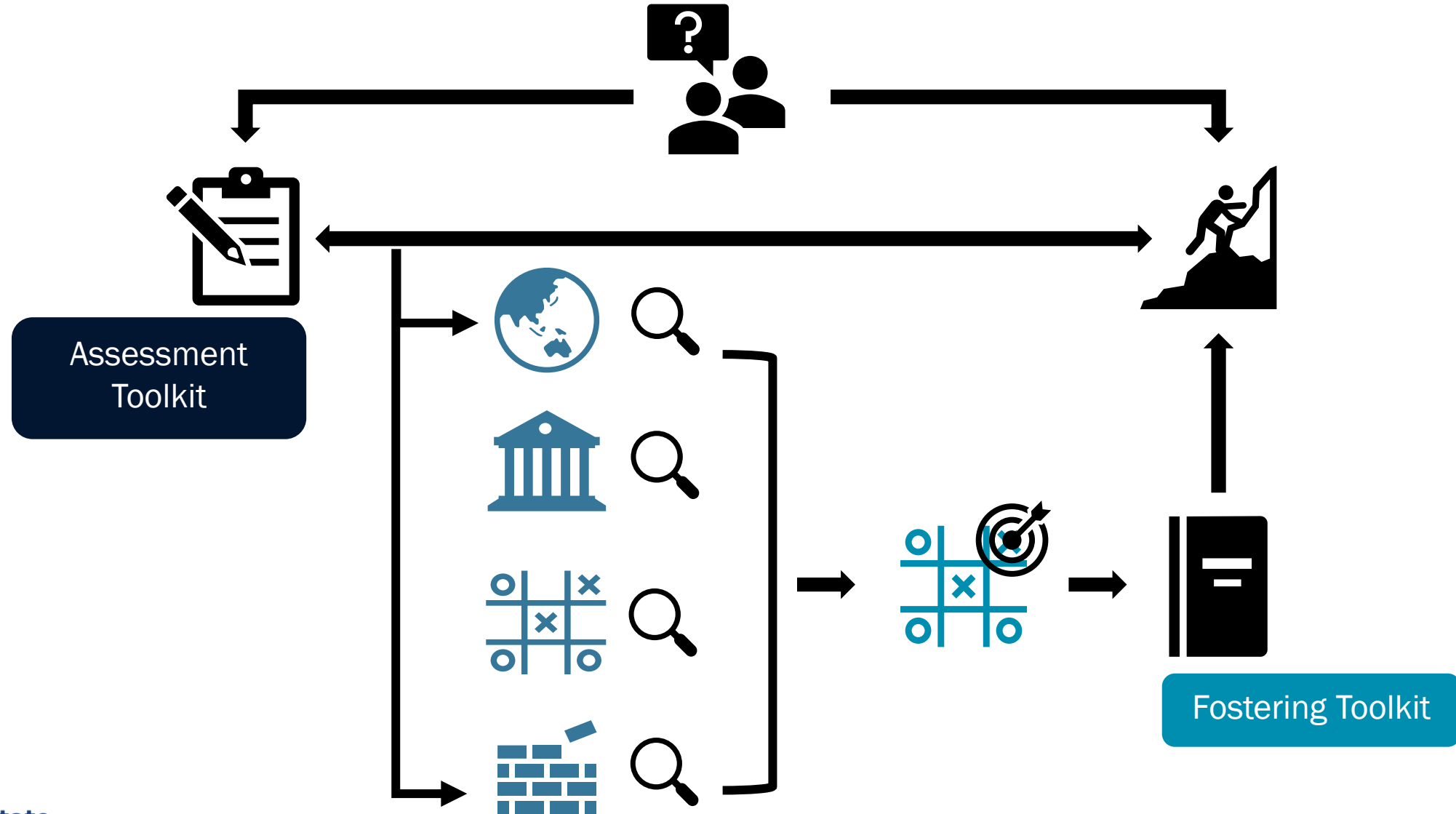
Assessment Level →

Domains →

Goals →

Metrics →

# The RDC Toolkit Packages



# Use scenarios



1. International NGO with operations in 20 countries has country directors use the tool and report up to global headquarters where international comparisons are made.



2. Within a country, leaders of an NGO forum conduct the feasibility and policy analyses and share them with NGOs active in the host country. Forum members conduct individual operational assessments, compare results, and evaluate what works best.



3. A donor uses only the feasibility and policy level assessments to conduct international comparisons to identify where they should prioritize coherence funding.



4. International NGO uses selected measures of the Toolkits for explaining organizational RDC capacities in an application for funding

# The UNHCR Humanitarian and Development Cooperation Evaluation

- Briefly, how would you characterize UNHCR's efforts in Humanitarian and Development Cooperation?
- Do you anticipate recommendations that might influence measurement in country offices, for example? (e.g., UNHCR aligning their Results-Based Management System with the SDGs; a shift to multi-year planning)
- How might those recommendations influence relationships with implementing partners, for instance?

## Resources

- Evaluation Framing ('Think piece') <https://www.gppi.net/media/5dd3b7bd4.pdf>
- Evaluation Discussion papers  
<https://www.unhcr.org/research/evalreports/6006feec4/discussion-papers-1-4-unhcrs-engagement-humanitarian-development-cooperation.html>

# HIAS perspectives on Relief and Development Coherence and the Toolkits

- How does HIAS fit into the RDC typology and what does this mean for use of the toolkit?
- How does the toolkit work with HIAS' measurement approaches?
- How might the toolkit help inform HIAS' strategic planning?

# Questions?

## PENN STATE RELIEF AND DEVELOPMENT COHERENCE WEBINAR:

Implementation for Refugee and Host Community  
Resilience

After the webinar questions can be sent to Carleen  
Maitland at: *[cmaitland@ist.psu.edu](mailto:cmaitland@ist.psu.edu)*

These slides and the Toolkits are available at:  
<https://coherence4rd.com/>



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